

Overview and Scrutiny Panel 3 May 2018
Transformation Programme (T18) Closedown Report

APPENDIX A

Expenditure Category	2014-2015 T18 Actual Expenditure	2015-2016 T18 Actual Expenditure	Actual expenditure 16/17, 17/18 and predicted for 18/19 & 19/20 (mainly Pension strain payments) (C) (£)	Total (Columns A to C) (£)	Comparison to the total T18 Budget (One-off Investment costs) (£)	Notes
	(A) (£)	(B) (£)				
Revenue Expenditure						
ICT technology, implementation and workstream development	298,585	336,466	21,000	656,051	615,750	Note 1
ICT workstation costs and infrastructure	185,960	74,811	-	260,771	276,000	Note 2
Training and Accommodation	93,961	64,556	-	158,517	128,000	Note 3
Implementation and design of the future operating model	186,794	750	-	187,544	175,000	Note 4
Redundancy and Pension Strain costs	1,481,957	188,166	878,090	2,548,213	2,702,000	Note 5
Contingency	0	105,000	16,000	121,000	175,000	Note 6
Capital Expenditure						
Accommodation	338,310	161,658	-	499,968	450,000	Note 7
ICT Software	92,250	31,750	-	124,000	92,250	Note 8
TOTAL	2,677,817	963,157	915,090	4,556,064	4,614,000	

Summary – The table shows actual expenditure to 31st March 2018 and predicted expenditure for 18/19 and 19/20 (for pension strain costs). The table above shows that the predicted final spend (£4.556 million) is £58,000 less than the budget of £4.614 million.

Note 1 - ICT technology, implementation, workstream development and project management costs – These are the contract payments to the IT supplier for delivering the IT system and project management costs. These were slightly over budget by £40,000 (6.5%), mainly due to project management costs.

Note 2 - ICT workstation costs and infrastructure – This was under budget by £15,000 and was for the purchase of workstations and infrastructure.

Note 3 – Training and Accommodation – This budget was overspent by £30,000.

Note 4 - Implementation and design of the future operating model – This was for the work with IESE and the budget was overspent by £12,500.

Note 5 – Redundancy and Pension Strain costs – This was the area of the budget which was the most difficult to predict. The Council now has certainty of these costs.

Note 6 – Contingency – The contingency budget was underspent by £54,000.

Note 7 – Accommodation (Follaton) – The accommodation budget was overspent by £50,000 (11%).

Note 8 – ICT Software – This is the software element of the contract payments to the IT supplier. This is treated as capital expenditure.